



Minutes

Meeting	Standing Committee of Business Liaison
Date	June 11, 2025
Time	10:00 a.m.
Place	Municipal Hall - Council Chambers and by electronic means

Committee Members	Councillor Ryan Moore, Committee Chair	
	Councillor Brenda Lenahan, Committee Vice Chair	
	Dan Dahling, Local Business Community Representative	
	Linda Jordan, Local Business Community Representative	
	Sheryl Roger, Local Business Community Representative	
	Amit Sharma, Local Business Community Representative	by video

Staff	Mark Tatchell, CAO (Ex Officio)	
	Paige Sawyer, Economic Development Coordinator (Ex Officio)	
	Janet StDenis, Corporate Services Manager (Ex Officio)	by video

Public None.

Call to Order

Councillor Moore called the meeting to order at 10:00 a.m.

Land Acknowledgement

Councillor Moore acknowledged and respected that this Standing Committee of Business Liaison is meeting upon Mowachaht/ Muchalaht territory.

Introduction of Late Items

The Village of Tahsis - Action Plan for the 2023 Strategic Economic Development Plan - Draft Update Spring 2025 and the Strategic Economic Development Plan Updates (June 11, 2025 version) to be added as late items and included with item "H1".

Approval of the Agenda

Dahling: COW 0067/2025

THAT the agenda for the June 11, 2025, Standing Committee of Business Liaison be adopted as amended

CARRIED

**H. Business
Arising**

- 1 Report to the Standing Committee of Business Liaison- Re: Strategic Economic Development Plan - Action Plan Status Update.**

Dahling: COW 0068/2025

THAT the Village of Tahsis Action Plan for the 2023 Strategic Economic Development Plan - Draft Update Spring 2025 (including June 11, 2025 version) and the 2023 Strategic Economic Development Plan Updates (including the June 11, 2025 version) be received and discussions from the previous meeting, May 14, 2025 regarding proposed updates continued.

CARRIED

Attachment #1- June 11, 2025 versions of the Village of Tahsis Action Plan for the 2023 Strategic Economic Development Plan- Draft Update Spring 2025 and the 2023 Strategic Economic Development Plan Updates.

The committee discussed updates to the Village of Tahsis Action Plan for the 2023 Strategic Economic Development Plan and the 2023 Economic Development Plan. Discussions included the following topics: Strategic Industries (tourism focus, beautification focus, social attractiveness); Employment Opportunities (investment attraction, recruitment challenges, opportunities within the Village's control); Infrastructure Improvement (roads, housing options, asset maintenance) and Community Vitality (co-working hub, social enterprise).

Committee Vice Chair, Lenahan to send updated draft of the Strategic Economic Development Plan and action plan to all committee members for review and to compare with the previous version.

The committee agreed to review the draft Strategic Economic Development Plan and Action Plan updates via email and prepare for the next meeting to finalize the documents before presenting to council.

- 2 Community Consultation/ Town Hall event follow-up from the May 14, 2025 meeting.**

Dahling COW 0069/2025

THAT this item be received for follow-up discussion regarding arrangement and date.

CARRIED

The Committee discussed planning for the upcoming town hall meeting, including the format, presentation, and ways to engage the community effectively. The committee emphasized the need to choose a format that encourages active participation and meaningful engagement from the community. The formats discussed included: workshops, open houses, and small group discussions.

The committee deliberated on the content to be presented at the town hall meeting.

The Economic Development Coordinator to assist in planning and organizing the town hall meeting. The committee discussed scheduling the town hall meeting for early September to align with the Economic Development Coordinator's availability.

**M. New
Business**

- The Standing Committee of Business Liaison did not receive/ discuss New Business Items - "M1" Destination Canada -
- 1 & 2** Tourism Development- Toolkit for Remote and Northern Communities and "M2" Outdoor Recreation for Community and Economic Development due to time constraints.
- 3** **Items to be discussed at the next Standing Committee of Business Liaison Meeting.**

Lenahan: COW 0070/2025

THAT the Standing Committee of Business Liaison discuss the draft Strategic Economic Development Plan and Action Plan updates and plans for the town hall at the next meeting.

CARRIED

Adjournment

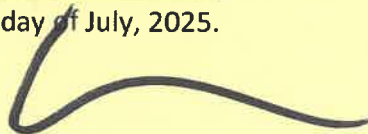
Lenahan: COW 0071/2025

THAT the Standing Committee of Business Liaison adjourn at 11:35 a.m.

CARRIED

Certified Correct this

8th day of July, 2025.



Chief Administrative Officer

Strategic Economic
Development Plan

VILLAGE OF
TAHSIS

Final
August 2023

H1



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Introduction & Context

Introduction

The Village of Tahsis (Tahsis) is a small community with a big vision.

Tahsis is located within the traditional territory of the Mowachaht/Muchalaht First Nation, and our region has been home to First Nations peoples for over 4,200 years. The word Tahsis means 'path', indicating our historic role as a trade route across the island.

At its peak, Tahsis was a bustling community of 2,500, built on a booming local forestry industry around two mills located in the Nootka Sound/Esperanza region. In 2023, that population stands at 400, and the economic sustainability of the community faces pressures from an aging population, neglected infrastructure (particularly housing and core infrastructure) and opportunities for local employment.

We have many reasons to be optimistic about our future:

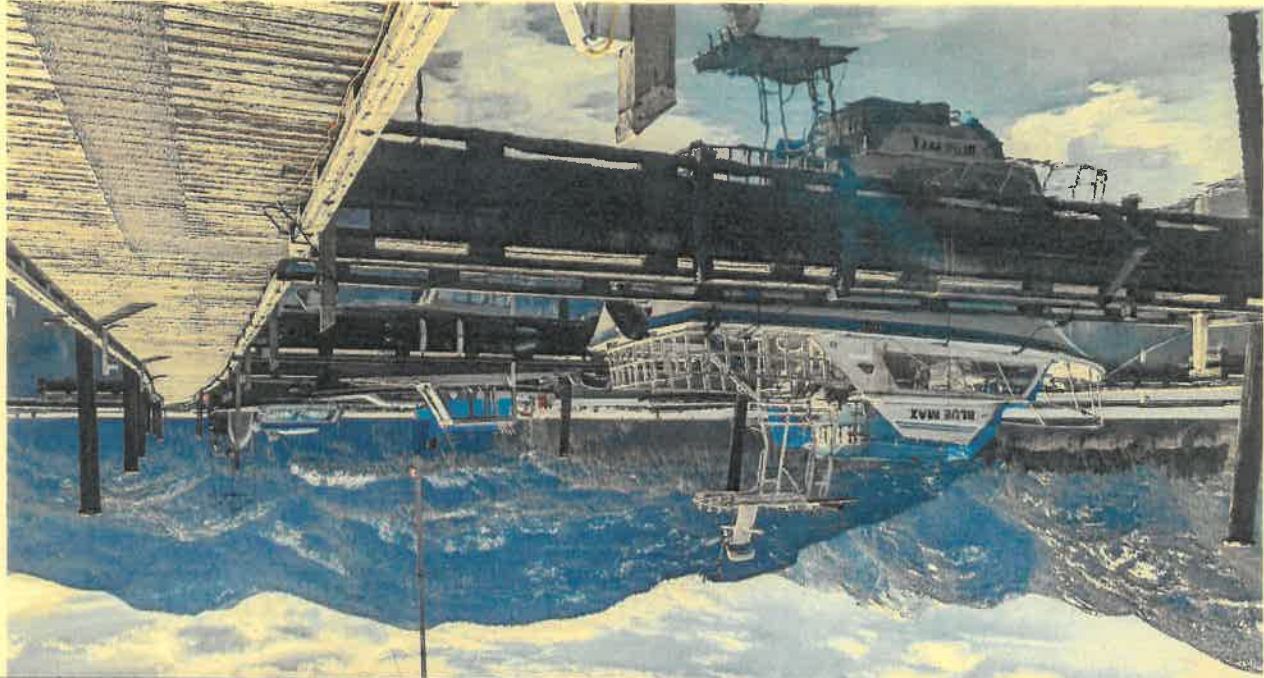
- Our population grew by 100 during the Covid-19 pandemic, one of the fastest rates in BC, as remote working became normal
- Our village is a destination of choice for many seeking a healthier lifestyle or to live out their retirement years
- Our fishing is world class and with our breathtaking natural environment draws a reliable stream of visitors all year
- Our internet will be the same high speed as downtown Vancouver from 2024 through the Connected Coast project
- Our ambitious program of adding and replacing key service infrastructure proactively means we have recently invested in upgrades to water supply, sewage works, flood protection, docks and wharves, and emergency services, among others

This document sets out a 10-year Strategic Economic Development Plan that has the potential to both provide a sustainable and progressive long-term community for future generations and transform our economy.

It is a bold vision, but one that we are committed to delivering to ensure a bright future for the place we are fortunate to call our home.

"Tahsis is a healthy, thriving community that showcases its spectacular natural environment, recreation opportunities, and indigenous culture, where residents have pride in their community, access to safe, affordable housing, reliable health care, nutritious food, and facilities and services that support all stages of life."

Tahsis Vision Statement: Official Community Plan 2019



Strategic Framework

Strategic Framework

Context

Economic development for Tahsis involves several initiatives linked by a focused strategy for immediate implementation accompanied by medium- and long-term objectives and actions.

Our strategy is based on the following three strategic priorities:

1. Bringing in people and investment.
2. Creating employment opportunities.
3. Developing critical infrastructure.

Our plan cannot be developed in a silo. We are a small community and are reliant on the support of our wider stakeholders to help us achieve our vision. We are committed to embracing a creative and flexible mindset to help us achieve this plan and our goals.

Purpose

The purpose of this Strategic Economic Development Plan is to set out a coherent strategy for developing the village that can be enacted over time by the Council and community.

The document is written both for our existing and future community, as well as other stakeholders with an interest in our economy, including the Mowachaht/Muchalaht First Nation, whose traditional, ancestral, and unceded territory we gratefully call home.

It sets out a vision for the future, the things that we value and that inform that vision, and a structured planning approach that derives a series of actions that we will undertake to achieve our vision.

Strategic Framework At-A-Glance

Mission

Why we exist. This is our purpose.

Vision

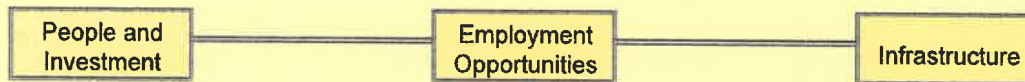
What we want to create for our future.

Our Values – How we will work towards our Mission & Vision

Our Audience - Who this plan is for

Strategic priorities

These are the top and high-level priorities that can help us realize our vision and deliver our mission.



Strategic goals

These are the goals that will support the strategic priorities and set the framework for delivery of specific activities and actions.

Activities and actions

Activities and actions that directly support the achievement of the strategic priorities and goals, with measurable and achievable outcomes.

Mission

We exist to serve the residents of Tahsis and preserve our beautiful way of life, ensuring that the needs of our community can continue to be met and evolve sustainably for future generations.

Vision

Our vision is to create a vibrant, self-sustaining economy, which can continue to provide the very best lifestyle both to our current population and future residents.

Guiding Values

Our Values will guide us in the application of our Mission and Vision:

Commitment: We are committed to each other and collectively protecting the culture, economic development, and best interests of all the residents of Tahsis.

Accountability: We do what we say we are going to do and will be accountable for the results.

Advocacy: We will advocate hard on behalf of our community with respect to funding and services owed to us by the Provincial and Federal Governments.

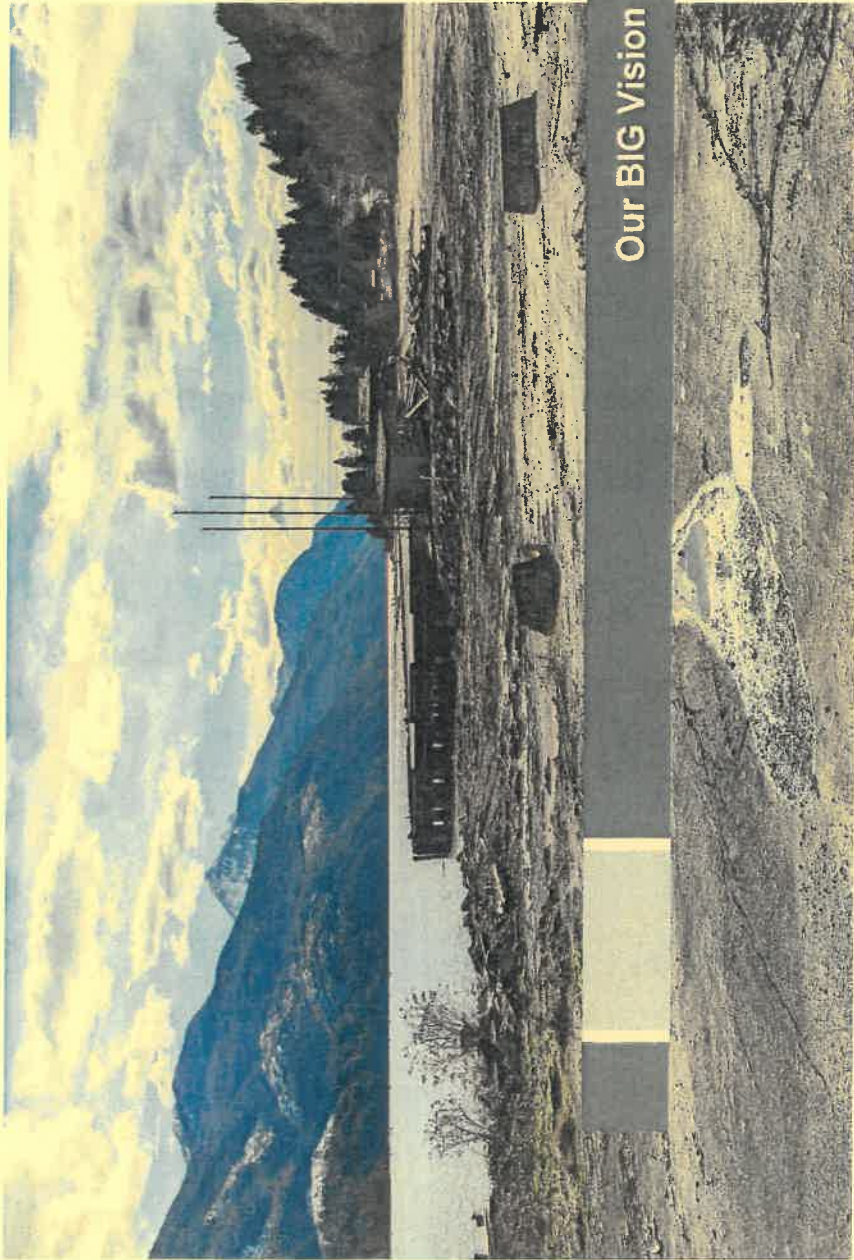
Communication: We will transparently report progress to our community twice a year or more where necessary.

Funding: We will both fund and share opportunity in a fair and transparent way.

Partnerships: We will be creative in establishing strategic partnerships with our stakeholders to help us enact this plan in the interests of Tahsis residents.

Our Audience: 4 groups interested in the success of this plan

1. Those primarily responsible for the success of this framework and driving the strategic priorities to achieve the vision	
<ul style="list-style-type: none"> Village of Tahsis Council 	
2. Those who will benefit from the outcomes of this framework	
<ul style="list-style-type: none"> The village of Tahsis All current and future members of our community Visitors to our village The communities of Gold River and Zeballos, their leadership and all community members, present and future All business and employers in the region 	<ul style="list-style-type: none"> The communities of Mowachaht/Muchalaht First Nation (MMFN) and Ehattesaht/Chinehkint First Nation, their leadership and all members, present and future Current and future residents of the wider region All natural ecosystems in the region and everything that lives in them
3. Those who need to interact with this framework and in productive and beneficial relationships with us	
<ul style="list-style-type: none"> Provincial Government of British Columbia, including: <ul style="list-style-type: none"> BC Ministry of Finance BC Ministry of Forests BC Ministry of Transportation and Infrastructure BC Ministry of Jobs, Economic Development and Innovation 	<ul style="list-style-type: none"> Federal Government of Canada Western Forest Products (WFP) Any other large, medium and small businesses with operations in our community and wider region The community of MMFN
4. Those who will be responsible for paying for the delivery of this plan	
<ul style="list-style-type: none"> Province of British Columbia and associated Ministries The Federal Government of Canada Grant funding bodies such as ICET (Island Coastal Economic Trust) 	<ul style="list-style-type: none"> Strategic partners looking to making investments in our community Local business partners Community taxation (through property taxes of local businesses and residents)



Our BIG Vision

Our BIG Vision

New housing
Forestry economy
Hub for remote working
Become a 'destination'
Tourism infrastructure
Paved Head Bay Road Recreational economy



Strategic partnerships

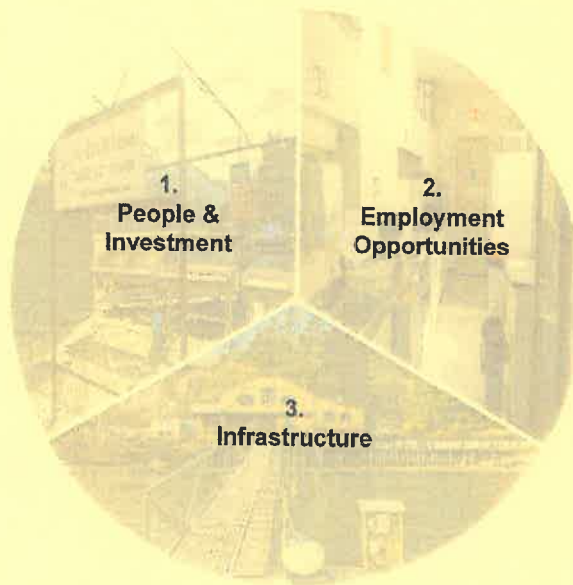
Increased population
Employment opportunities
Investment
Infrastructure

Sustainable economy



Strategic Direction 2023-2033

Strategic Economic Priorities



Our three Strategic Economic Priorities reflect the needs of the community we serve and consider the audience described above.

The circle of priorities reflects that each of these pillars are key to the success of the whole. One pillar alone will not be sufficient to rejuvenate the village economy.

The Strategic Priorities are set out over the following pages, along with the associated goals and actions needed to deliver the priorities.

Strategic Industries

- Forestry** 
 - Community forest
 - Regional partnerships
- Aquaculture** 
 - Shellfish production tenure
 - Tangential infrastructure
- Tourism** 
 - Partner with MMFN
 - Develop tourism assets
- Real Estate** 
 - Visitor to resident Filming
- IT** 

The Official Community Plan identifies policy directions relating to specific strategic industries which are core to our broader long-term vision.

These industries are all important to the economic development plan as they represent the mechanisms through which the Strategic Economic Priorities will be delivered.

The color-coded icons are included next to the goals and actions set out over the following pages to show how these relate to the strategic industries listed here.

Commented [BL1]: I question the relevance of this as MMFN are in the lead on forestry now and are working on land claims and the Salmon Parks initiative

Commented [BL2]: Is this still being worked on and relevant?

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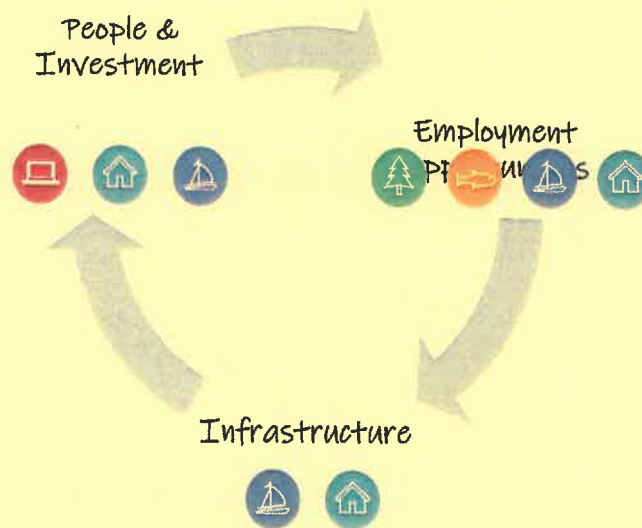
- Online IT Strategy
- Regional partnerships

Commented [BL5]: What does this mean exactly?

Circle of Development

The three Strategic Priorities or 'pillars' of this plan link to the Strategic Industries as illustrated here.

It is important to recognize that the process of development is circular, with improvements in each pillar creating demand for the others.



Strategic Priority #1: People & Investment

People & Investment means:

~~Bringing in~~ Attracting new people and investment to the village to provide critical mass in the community, both to support existing local businesses and provide a catalyst to organic future economic growth.

Strategic Goals

The following strategic goals will help us deliver this strategic direction:

- ~~1. Establish Tahsis as a prime tourism location on the West Coast of Vancouver Island. Build ing on our reputation for front row the world class fishing and access to world class fishing and outdoor unrivalled nature activities and recreation by developing trails, camping options, and outdoor gathering spaces.~~
2. Prioritize maintenance and beautification of the village and building assets in order to make the village physically attractive.
3. Develop community cohesion and make Tahsis more socially attractive through community programming and events. Support this goal by improving village consultation and communication with residents and visitors.
- 4.4. Create a business/co-working hub to support a sub-community of remote workers, both existing and future
- 2.5. Establish a municipal social enterprise entity through which to promote economic development and provide opportunity for strategic partnerships

Commented [BL6]: Not sure if this is relevant and necessary any more – do remote workers need a space to work in or can they simply work from home as most of us do?

Commented [BL7]: Has this been explored? Is it still considered a priority?

~~3.1. Establish Tahsis as a prime tourism location on the West Coast of Vancouver Island, building on the world class fishing and access to unrivalled nature activities and recreation~~



Strategic Priority #2: Employment Opportunities

Employment Opportunities means:

Creating ~~attractive new opportunities for~~ employment opportunities for existing residents and to encourage ~~people to move to Tahsis in new members to the community which is needed~~ to support the existing economy and aging population.

Strategic Goals

The following strategic goals will help us deliver this strategic direction:

1. ~~Support investments in critical assets such as tourism infrastructure which will create both seasonal and year-round work~~ Join the Living Wage BC initiative in order to create attractive entry level Village of Tahsis employment opportunities for residents and people interested in relocating to Tahsis
2. ~~Active consideration of how existing assets can be used, with community support, to develop local businesses or increase community revenues~~ Look for opportunities to increase Village of Tahsis employment opportunities by extending the hours of operation of the Tahsis Recreation Centre and the refurbished Museum and Tourist Information Centre
3. Implement ~~the Community Forest and~~ Aquaculture strategies to create jobs in community and with local partners, MMFN and Gold River

Strategic Priority #3: Infrastructure

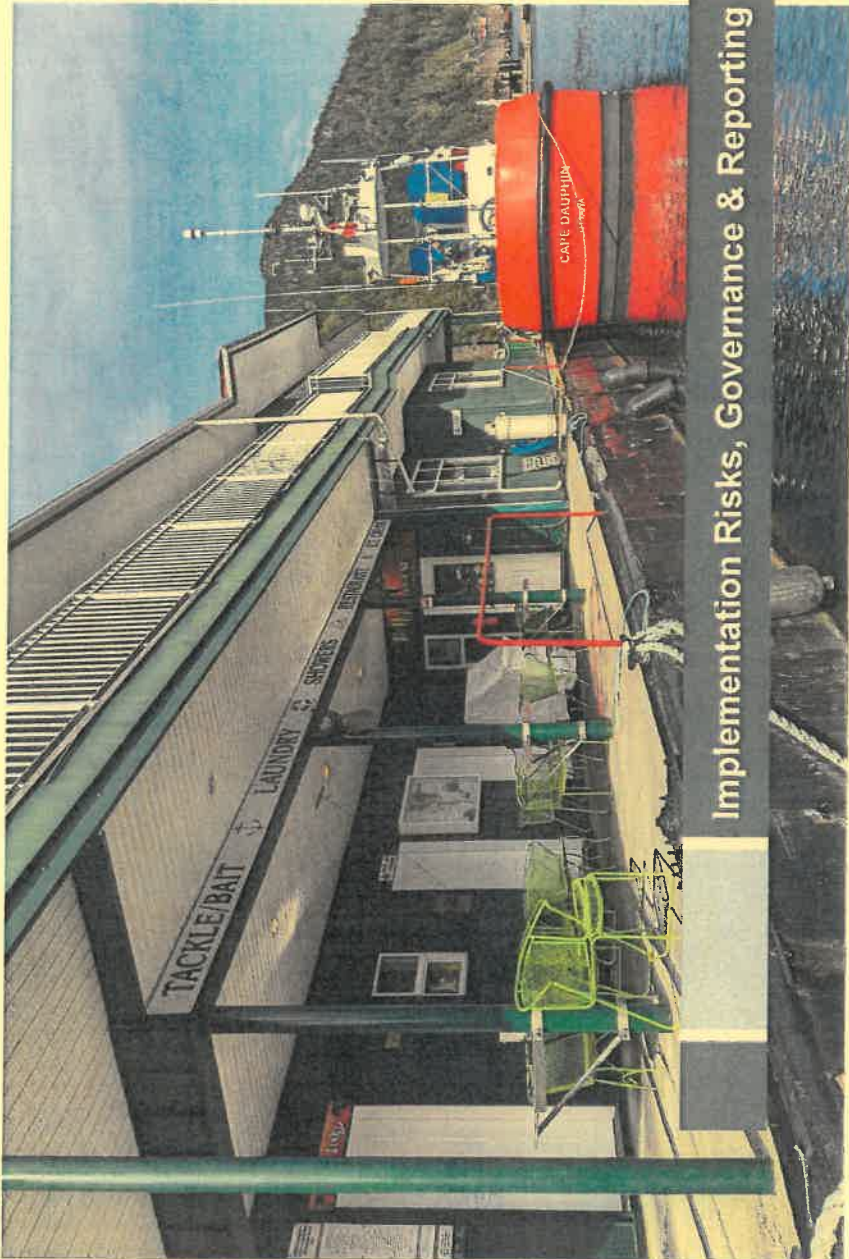
Infrastructure means:

Investing in critical infrastructure both within the community and to allow connectivity to the rest of Vancouver Island, which is considered fundamental to being able to achieve the other strategic priorities.

Strategic Goals

The following strategic goals will help us deliver this strategic direction:

1. Paving-Increasing kilometres of seal coat and continuous maintenance improvement of Head Bay Road, connecting Tahsis to the rest of Vancouver Island
2. Investment in key strategic assets that will make Tahsis a 'destination'
3. ~~Investment in additional housing options that will~~ make-help attract new Tahsis community members. Tahsis-attractive-to-newresidents



Implementation Risks, Governance & Reporting

Implementation Risks

Risk

What's the issue?

Mitigation

Capacity and capability to run the economic development program

If we don't dedicate enough time to actioning the plan, no change will happen

We may need to invest in additional resources, either internally or through external advice, to provide the required bandwidth

Limited financial resources

With limited financial resources available, there is always a trade off in terms of how many projects we can support

We will source as many new funds through grant processes as possible as well as maximize our use of existing grant funds where there are mutual benefits (e.g. recreation centere upgrades)

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Economic development is important because it increases our ability to source new income to sustain our economy and meet future resource needs

Our plan includes thinking creatively about the strategic partnerships that will serve us and bring in external investment

Lack of coordinated effort between regional strategic parties

Scattered approaches across neighboring communities is likely to be less effective than a coordinated effort in terms of pooling resource, energy and putting pressure on government

Working with our regional partners will be a core component of our governance strategy for actioning the plan, and collective meetings are already ongoing to identify areas of common interest

Governance

We are committed to implementing this Strategic Economic Development Plan, which will be used and updated as a **living document, and formally reviewed annually by the Council.**

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We will take the following steps to ensure this commitment can be met:

Capacity

1. Action: Undertake to bring in specific economic development capacity to support implementation.
2. Action: Apply to applicable grant funding programs to source additional funds for capacity development.

Strategic partnerships

1. Action: Working with Mowachaht /Muchalaht First Nation and Gold River (in the first instance) to form a regional economic development committee once the strategies of all three have been defined and articulated
2. Action: Identify partnership opportunities with Gold River and Mowachaht/Muchalaht First Nation for specific projects and apply for joint grant funding resources.

Commented [BL8]: What does this mean?

Commented [BL9]: Where is this process at?

Detailed planning

- ~~1. Action: Develop a detailed plan setting out the actions required to deliver the Strategic Goals set out in this document over the course of the next few months.~~
2. Action: The Economic Development program lead will pProvide updates on the detailed action plan,

including any updates for new actions, every six months. While the Business Liason Committee will also suggest updates. All updates will be reviewed for approval by council on an annual basis.

Reporting

Progress on the implementation of this plan will be reported to residents every six months and residents will have an opportunity annually (or biannually?) to provide input and feedback at community townhall meetings open houses. In addition, each annual report will include a more formal and measured update on progress.



Village of Tahsis – Action Plan for the 2023 Strategic Economic Development Plan – DRAFT Update Spring 2025

This action plan is for use as an internal document to track delivery of the agreed actions that assist in the delivery of the Strategic Economic Development Plan.

The proposed actions also meet several priorities identified through various processes over the past several years. The documents referenced for this update include:

- 2019 Village of Tahsis Community Survey
- Age Friendly Community Action Plan
- Village of Tahsis Official Community Plan
- Village of Tahsis Housing Needs Assessments

It is important to note that since the plan was published in 2023 the following initiatives have been progressed:

- ~~The newly agreed Canadian Coast Guard Marine Facility will bring employment opportunities, especially during construction phase;~~
- ~~The finalized plans for the new Community Dock will also bring similar employment opportunities; and~~
- ~~The new facility and business at the boat launch will also add to the increased tourism and other opportunities.~~

~~In addition, Council has agreed to encourage large development opportunities (such as the re-development of the former Maquinna Hotel, development of the former WFP mill site or IR 11 at the entrance to the Village) as they would be the most efficient way to galvanize the plan as all have significant growth opportunities attached.~~

The Action Plan is set out in detail below:

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Strategic Priority/Goal	#	Action	Responsible Officer	By When	Measurement
Strategic Priority #1: People and Investment					
Goal #1: <u>Build on our reputation for front row access to world class fishing and outdoor recreation by developing tourism infrastructure including: trails, camping options, and outdoor gathering spaces that benefit both residents and visitors.</u> Create a business/co-working hub to support a sub-community of remote workers, both existing and future.	1.1.1	<u>Scope and design a co-working space within the Tourist Information Centre. Create a development & maintenance plan for existing local trails and apply for funding for an Active Transportation plan</u>	Paige Sawyer	04/30/24	Scoping document agreed by Council.
	1.1.2	<u>Convene a group of interested business owners and other interested stakeholders to scope the co-working space technology, furniture and equipment needs. Use the existing REDIP grant and other grant funding to integrate the co-working space proposal into the Tourist Information Centre renovation project. Create a development plan for Pete's Farm (with the potential to include tent camping sites) and the Waterfront Park including sheltered gathering space, washrooms, parking, and garbage disposal at both sites</u> <u>Add poles at the waterfront to support seasonal flags and light displays</u> <u>Make it easier for visitors to navigate the village by improving road signs and adding wayfinding signs.</u>	Paige Sawyer	03/29/24	Revised co-working space proposal included in Tourist Information Centre renovation project.

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<p>Goal #2: <u>Prioritize maintenance and beautification of the village and building assets in order to make the village physically attractive.</u> Establish municipal-based structures through which to promote economic development and provide opportunity for strategic partnerships.</p>	1.2.1	<u>Make an annual public works calendar to prioritize seasonal efforts to keep the village looking its best.</u> Interact with the Tahsis Chamber of Commerce if requested to do so as part of ongoing meetings, etc.	Paige Sawyer	06/28/24	TBD once the existing Tahsis Chamber of Commerce is operational.
	1.2.2	<u>Invest in targeted annual budgets specific to beautification, for hanging baskets, new planters and other similar beautification efforts.</u> Under the provisions of the Council Procedure Bylaw, Council to establish a Standing Committee for Business to interact with Mayor and Council and to develop a dialogue to enable the delivery and future development of the Strategic Economic Development Plan, along with the development and delivery of education and training opportunities to help local business <u>Look at capital costs to ensure we have the tools we need for maintenance (ie: street cleaner)</u>	Council	04/30/24	Standing Committee for Business established.

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Strategic Priority/Goal	#	Action	Responsible Officer	By When	Measurement
Strategic Priority #1: People and Investment (continued)					
<p>Goal #32: (continued) Establish municipal-based structures through which to promote economic development and provide opportunity for strategic partnerships.</p> <p><u>Continue to market Tahsis to the world through strategic partnerships</u></p>	1-2-3	Set terms of reference for the Standing Committee for Business including reporting, meeting schedule and objectives.	Council	04/30/24	Standing Committee for Business established.
	1-2-4	Interact with 4VI (Tourism Association of Vancouver Island), Destination Campbell River and other North Island tourism initiatives, as well as the Destination Marketing efforts of Mowachaht Muchalaht First Nation and develop co-strategies where possible. Consult with the Standing Committee for Business on long term planning and development initiatives including updates to the Official Community Plan and zoning bylaw amendments.	Council	Ongoing	Minutes of Standing Committee for Business and resulting actions.
	1-2-5	Seek funding opportunities to develop a more formal Destination Marketing Plan. Use the Standing Committee for Business to represent the local business community in the North Island Digital Development Initiative and any other connectivity opportunities arising from Connected Coast.	Council/ Standing Committee for Business Members	Ongoing	Destination Marketing Plan commissioned (and funding received). Representation on North Island Digital Development Initiative confirmed.

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<u>Goal #4 Goal #3:</u> <u>Develop community cohesion and make Tahsis more socially attractive through community programming and events. Establish Tahsis as a prime-tourism location on the West Coast of Vancouver Island, building on the world-class fishing and access to unrivalled nature activities and recreation.</u>	1-3-1	<u>Improve VOT consultation with residents and visitors to help guide a community centred approach to future planning.</u> Interact with 4VI (Tourism Association of Vancouver Island), Destination Campbell River and other North Island tourism initiatives, as well as the Destination Marketing efforts of Mowachaht Muchalaht First Nation <u>Launch a survey specific to recreation centre programming and hours to inform local services.</u> <u>Create an annual Tahsis events calendar and strategy.</u> <u>Actively work to improve accessibility in the village including the built environment and service delivery (ie: library, trails, recreation centre, parking, programming and events) and develop co-strategies where possible.</u>	Paige Sawyer	03/31/24 and ongoing	To be determined (TBD).
	1-3-2	<u>Seek funding opportunities to develop a more formal Destination Marketing Plan.</u>	Paige Sawyer	Ongoing	Destination Marketing Plan commissioned (and funding received).

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Strategic Priority/Goal	#	Action	Responsible Officer	By When	Measurement
Strategic Priority #2: Employment Opportunities					
Goal #1: <u>Create attractive entry level Village of Tahsis employment opportunities for residents and people interested in relocating to Tahsis.</u> Support investments in critical assets such as tourism infrastructure which will create both seasonal and year-round work.	2.1.1	<u>Consider the opportunity for the VOT to join the Living Wage movement and if successful, encourage local businesses to do the same. Apply funding from the Rural Dividend Fund grant, REDIP program and other funding sources to create a new full-time position for a local Economic Development Officer (at least two years' funding needed).</u>	Mark Tatchell	05/30/24	Full-time Economic Development Officer position agreed and posted.
	2.1.2	<u>Recruit to the new full-time position.</u>	Mark Tatchell	07/31/24	Full-time Economic Development Officer position appointed.
Goal #2: <u>Active consideration of how existing assets can be used, with community support, to develop local businesses or increase community revenues. Support the</u>	2.2.1	<u>Conduct exit interviews with VOT staff and encourage local businesses to apply similar practices.</u> <u>Work with local partners to identify barriers to recruitment and retention. Use the existing infrastructure and networks (e.g., Tahsis Business Connect) to create a local Business Directory and provide structured opportunities</u>	Paige Sawyer	03/31/24	Local Business Directory created.

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<u>recruitment and retention of professionals to meet village service delivery needs (ie- teachers, nurses, paramedics,</u>		<u>for businesses to collaborate and cost share (e.g. Freight Sharing, etc.).</u>			
<u>public works and VOT administration)</u>	2-2-2	<u>Use the new full-time Economic Development Officer position to hold regular clinics with business owners and provide the opportunity for dialogue and informing the agenda and scope of the Standing Council Committee for Business.</u>	Paige Sawyer	Ongoing	Schedule for regular clinics created.

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Strategic Priority/Goal	#	Action	Responsible Officer	By When	Measurement
Strategic Priority #2: Employment Opportunities (continued)					
Goal #3: <u>Look for opportunities to increase Village of Tahsis employment opportunities and service options by extending the hours of operation of the Tahsis Recreation Centre and the refurbished Museum and Tourist Information Centre</u>	2.3.1	Develop a Community Forest feasibility plan in partnership with Mowachaht Muchalaht First Nation.	Mark Tatchell	03/31/25	Community Forest Feasibility Plan developed and signed off by Council.
	2.3.2	Consider the benefits and challenges of increasing the season and hours of operation to maximize the benefits for both residents and visitors.	Mark Tatchell	03/31/25	Aquaculture Strategy developed and signed off by Council.
Goal #4: <u>Implement Community Forest & Community Forest and Aquaculture strategies to create jobs in community and with local partners, Mowachaht Muchalaht First Nation.</u>		Work with local aquaculture businesses and First Nations to assess whether a local Aquaculture Strategy should be developed and implemented.			

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Strategic Priority #3: Infrastructure

Goal #1:

Continue advocacy for an increased number of kilometres of seal coat and for continuous maintenance and improvements to Head Bay Road, connecting Tahsis to the rest of Vancouver Island

Paving of Head Bay Road, connecting Tahsis to the rest of Vancouver Island.

3.1.1	<p><u>Continue Head Bay Road working group discussions and report to residents every six months or less</u> <u>Create a working group to advance discussions on a long-term solution for funding for paving and long-term maintenance of Head Bay Road (to potentially include Village of Tahsis, Province of BC, Western Forest Products, Government of Canada and Mowachaht Muchalaht First Nation involvement).</u></p>	Mark Tatchell/ Council	Ongoing	<u>Working Group convened and operational.</u>
3.1.2	<p><u>Consider ways to better communicate current road conditions to residents and visitors (ie: on the Village of Tahsis website or by providing a link to the road conditions FB page or by setting up a webcam at the Bull Lake Summit)</u> <u>Regularly update residents on progress of the working group.</u></p>	Mark Tatchell	Ongoing	<u>Regular updates completed (no less than every 6 months).</u>
3.1.3	<p><u>Build a coalition of road users (potentially to include Government of Canada, RCMP, BC Ambulance Service, Residents, etc.) to lobby the Province of BC to improve both capital investment in and ongoing maintenance of the Head Bay Road.</u></p>	Council	Ongoing	TBD.

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Strategic Priority/Goal	#	Action	Responsible Officer	By When	Measurement
Strategic Priority #3: Infrastructure (continued)					
Goal #2: Invest in additional affordable and accessible housing options that will help attract new Tahsis community members and support an aging population. Investment in key strategic assets that will make Tahsis a 'destination'.	3.2.1	Establish a Harbour Authority to be responsible for the new community dock and to set, collect and manage usage and moorage fees, etc., with an additional full or part time position to be considered to assist with collection and enforcement.	Mark Tatchell/ Council	Ongoing	Harbour Authority established and operational.
	3.2.2	Subdivide the parcel of land where the Tahsis Marine Centre and Post Office are located and sell at least part of the sub-divided asset.	Mark Tatchell	09/30/24	Plot sub-divided and sold.
	3.2.3	Develop a Building Permit and Development Permit seminar/workshop and regular online clinics for business owners to educate and inform on what is required for Building and Development Permits (site specific) and how to expedite them with Mayor and Council and, potentially, with the Province of BC.	Raige Sawyer/ Strathcona Regional District (SRD) Building Inspector/ SRD Planning Officer	05/30/24 and ongoing	First seminar/workshop held with ongoing program established.
Goal #3: Continue to invest in aging municipal infrastructure to ensure sustainability of VOT assets. Investment in additional housing options that will make Tahsis attractive to	3.3.1	Communicate to local residents information about the Property Maintenance Regulation Bylaw including the complaint and enforcement process.	Mark Tatchell/ SRD ByLaw Officer	09/30/24	Meeting held and literature developed.

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Goal #4	#	Action	Responsible Officer	By/When	Measurement
<p>Apply for an Active Transportation Planning Grant in partnership with MMFN to create a village network for wayfinding and safe travel (walking, biking) to all parts of the village including connecting to IR11 and the newly funded Grease Trail project.</p> <p>Strategic Priority/Goal</p>					
<p>Strategic Priority #3: Infrastructure (continued)</p>					
<p>Goal# 5Goal #3- (continued) Investment in additional housing options that will make Tahsis attractive to new residents.</p> <p>Ensure OCP updates consider future land, housing and economic development needs while protecting natural resources from development.</p>	3.3.2	Set service standards for the Property Maintenance Regulation By Law with the SRD to ensure prompt action on complaints.	Mark Tatchell/ SRD ByLaw Officer	09/30/24	Update to ByLaw agreed and published.
	3.3.3	Work towards establishing a plan for the waterfront/mill site with Western Forest Products and the Ministry of Environment and Climate Change Strategy.	Mark Tatchell/ Council	Ongoing	Plan developed and stakeholder group convened for discussion on long-term resolution.

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Note: In total 24 actions identified.